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#### Mgt 603 Quizzes May 5 to 21<sup>st</sup>, 2010 1<sup>st</sup> and 2<sup>nd</sup> quiz before midterm Lec 1 to 18

 The social factors that affect a firm involve all of the following EXCEPT: Attitudes of people in the external environment Lifestyles of people
 Per capita income
 Values and beliefs of persons outside the firm

2. Which one variable falls under the category of the Social, Cultural, Demographic, and Environmental Variable?

Propensity of people to spend Buying habits Level of disposable income Income differences by region

**3.** Which one of the following is NOT a basic mission of a competitive intelligence program? To provide a general understanding of an industry

**To provide a general understanding of a company's competitors** To identify industry executives who could be hired by the firm To identify potential moves a competitor might make that would endanger a firm

#### 4. Political variables have a significant effect on which one of the following?

#### **Formulation and implementation of strategy** Formulation and Evaluation of a strategy Implementation and evaluation of a strategy Formulation, implementation and evaluation of a strategy

### 5. The mission statement answers which of the following question?

What is our business? How can we improve ourselves? What do we want to become? Who are our stakeholders?

### 6. Which of the following statement is TRUE about a Vision statement of a company? It concentrates on future

#### It defines the customers

It identify critical processes

It informs about the desired level of performance

#### 7. All of the following statements are true about a firm's mission statement EXPECT:

A mission statement does not directly contribute positively to financial performance. A mission statement directly contributes positively to financial performance. A mission statement should not provide useful criteria for selecting among alternative strategies. **Primary reason to develop a mission statement is not to attract the customers** 

 Which of the following is the best example for acheiving long-term objectives? Strengths
 Strategies
 Policies
 Opportunities

9. Principles of conduct that guide decision-making are known as:

Human rights Business ethics The constitution Social responsibility

## 10. "A Good mission statement identifies the utility of a firm's products to its customers"; which of the following represents this statement?

Organization's philosophy Customer orientation Social policy Declaration of attitude

#### http://groups.google.com/group/vuzs\_data4/web/mgt603-spring-2010-quiz-1

Which of the following period strategic management was considered to be cure for all problems?

Mid 1950s to mid 1960s Mid 1960s to mid 1970s Mid 1970s to mid 1980s Mid 1980s to mid 1990s

#### 11. Which of the following is the greatest advantage of international operations?

Reduced tariffs and taxes Access to global business practices Gaining new customers Less-intense competition

### 12. Which component of a mission statement addresses the firm's distinctive competence or major competitive advantage?

Technology Philosophy Customers Self-concept

#### 13. All of the following are the broad categories of External forces EXCEPT:

Economic forces Socioeconomic forces Technological forces Competitive forces

#### 14. Effective mission statements don't have one of the following features:

Generate range of feasible strategic alternatives Reconcile interests among diverse stakeholders **What does the firm want to become** Provide criteria for selecting strategies

15. Which of the following step in the strategic development process involves mobilizing employees and managers to put strategies into action? Select correct option:

**Formulating strategy** Strategy evaluation Implementing strategy Strategy planning

16. Which of the following is the greatest advantage of international operations? Select correct option:

Reduced tariffs and taxes Access to global business practices Gaining new customers Less-intense competition

# 17. Which one variable falls under the category of the Social, Cultural, Demographic, and Environmental Variable?

Select correct option:

Propensity of people to spend Buying habits Level of disposable income Income differences by region

18. Which of the follwoing term represents the enduring statement of purpose that distinguish one business from other similar firms? Select correct option:

Vision Strategy Mission Tactics

#### 19.

**The purpose of an external audit is to prepare a list of which of the following?** Select correct option:

Opportunities and weaknesses Threats and strengths **Opportunities and threats** Strengths and weaknesses

#### **20. External assessment is performed in which of the strategic management phase?** Select correct option:

Strategy formulation stage Strategy implementation stage Strategy evaluation stage All of the given options http://books.google.com.pk/books?id=nXDmI6fVcg8C&pg=PA9&lpg=PA9&dq=term+represents+t he+enduring+statement+of+purpose+that+distinguish+one+business+from+other+similar+firms&so urce=bl&ots=xtZbggXPN8&sig=Hy0HA\_4oxMAgHWGLVy5hHV87Hfk&hl=en&ei=InLhS\_fSD8 79\_AaRt42\_Ag&sa=X&oi=book\_result&ct=result&resnum=8&ved=0CCsQ6AEwBw#v=onepage& g&f=false

21. During which stage of strategic management, firm's specific internal strengths and weaknesses are determined? Select correct option:

Formulation

Implementation Evaluation Feedback

#### 22.

What is the first step in the comprehensive strategic-management model? Select correct option:

Performing external audits **Developing vision and mission statements** Performing internal audits Measuring and evaluating performance

### 23. According to Freund, Which one of the following should NOT be the characteristics of key external factors?

Select correct option: Measurable **Relatively few in number** Applicable to all competing firms Important to achieve long-term objectives

24.

In which of the following phase of strategic management, annual objectives are especially important?

Select correct option:

Formulation Evaluation

#### Implementation

Management

#### 25.

All of the following are the key opportunities or threats in external environment because of Political, Govt. & ILegal force EXCEPT: Select correct option: Tax rates Trust in government Pak-India relationships Patent laws

- 26. Reasons due to which some firms do "No Strategic Planning" incorporate all of the following EXCEPT:
  - Select correct option: Wastage of time Fire-fighting Content with success **Privileged reward structures**
- 27. Technological advancements can create which of the following advantage besides many other existing powerful advantages for the businesses? Select correct option:

Economic Competitive Social Environmental

28. Various job titles of a strategist may includes all of the following EXCEPT: Select correct option:

Owner Foreman Chancellor Chief executive officer

29. Question # 7 of 15 ( Start ti09:22:41 PM ) Total Marks: 1
Which of the following is one of the Political, Governmental & legal factors? Select correct option:
Ethical concerns
Traffic congestion
Lobbying activities
Average level of education

30. Which of the follwoing are the guidelines of decision making? Select correct option:

Laws Rules **Policies** Goals

31. Buyers can exercise high bargaining power over their suppliers under which one of the following conditions? Select correct option:

When there are many good substitutes of raw material There are few buyers in the market They have few suppliers to choose from **There is a high concentration of suppliers** 

32. Of the following, which one would NOT be considered one of the components of a mission statement?

Select correct option:

#### The target market for XYZ is oil and gas producers as well as producers of chemicals

XYZ shall hire only those individuals who have with sufficient educational levels so as to be of benefit to our customers

The customers of XYZ shall include global and local consumers of gas and oil products and domestic users of nontoxic chemicals

The technologies utilized by XYZ shall focus upon development of alternative sources of gas and oil so as to remain competitive within the industry

### 33. Which of the following statement applies to Vision Statement? Select correct option:

Describes the purpose of existence of an organization Identify the customers of the organization **The key measure or measures of the organization's success** Depict the values of an organization

#### 34. Ethnic balance is affected due to which of the following?

Select correct option:

Change in ethnic values Awareness of ethnic norms **Migration of the people towards different areas** Introduction of new laws relating to ethnicity

### 35. Financial benefits of strategic management includes all of the following EXCEPT: Select correct option:

Progression in profitability Improvement in employee productivity Expansion in the sales of business Enhancement in productivity

36. Which of the following is an example of a narrow mission? Select correct option:

We sell packaged pineapples **The firm deals in beverages** Stationery is our product Company manufactures food items

#### 37. Effective mission statements don't have one of the following features: Select correct option:

Generate range of feasible strategic alternatives Reconcile interests among diverse stakeholders **What does the firm want to become** Provide criteria for selecting strategies

### 38. Strategist is an individual who is involved in the strategic management process, thus may be known as:

Select correct option:

Member board of director President Division manager All of the given options

### **39. According to Freund, Which one of the following should NOT be the characteristics of key external** factors?

Measurable **Relatively few in number** Applicable to all competing firms Important to achieve long-term objectives

#### 40. Which of the following is not a pitfall an organization should avoid in strategic planning?

Select correct option:

**Failing to involve key employees in all phases of planning** Involving all managers rather than delegating planning to a planner Top managers not actively supporting the strategic planning process Doing strategic planning only to satisfy accreditation or regulatory requirements

## 41. Assessment of competitive rivalry does NOT include an understanding of which of the following?

#### Mergers and acquisition in industry

Market growth rates Exit barriers and operational efficiency of competitor The management structure of an organization

#### 42. audit is to prepare a list of which of the following?

Select correct option:

Opportunities and weaknesses Threats and strengths **Opportunities and threats** Strengths and weaknesses

#### 43. Which of the following statement is TRUE about a Vision statement of a company?

Select correct option:

### It concentrates on future

It defines the customers It identify critical processes It informs about the desired level of performance

#### 44. All of the following are included in the five functions of the management process EXCEPT:

Planning Organizing Leading Delegating

### 45. Which of the following environment includes all those factors which affect the organization and itself affected by the organization?

Select correct option:

External environment Social environment Task environment Internal environment

### 46. The mission statement answers which of the following question? Select correct option:

#### What is our business?

How can we improve ourselves? What do we want to become? Who are our stakeholders?

47. which of the following is a standardized, detailed set of techniques and behaviors that manage anxieties, but seldom produce intended, technical consequences of practical results?

Select correct option:

Folktales Rites **Rituals** Values

48. Political variables have a significant effect on which one of the following? Select correct option:

**Formulation and implementation of strategy** Formulation and Evaluation of a strategy Implementation and evaluation of a strategy Formulation, implementation and evaluation of a strategy

49.

According to Freund, Which one of the following should NOT be the characteristics of key external factors?

Measurable **Relatively few in number** Applicable to all competing firms Important to achieve long-term objectives

50. Which one variable falls under the category of the Social, Cultural, Demographic, and Environmental Variable?

Select correct option:

Propensity of people to spend Buying habits Level of disposable income Income differences by region

### 51. Which of the following are developed in strategy implementation phase of strategic management?

Select correct option:

Vision and mission Annual objectives Strengths and weaknesses Opportunities and threats

52. Developing a vision and a mission statement is important because of the following reasons EXCEPT:

Select correct option:

#### They are useful for large firms only

They establish organizational culture They are the basis for allocating resources They translate objectives into work structure

53. For the past four years the ABC Corporation has been planning to expand its operations in order to reach out to the world market. Essentially, the ABC Corporation desires to do what? Select correct option:

#### **Become an online business**

Become a brick-n-mortar business Embrace globalization Become a click-n-mortar business

54. **"A Good mission statement identifies the utility of a firm's products to its customers"; which of the** following represents this statement? Select correct option:

Organization's philosophy Customer orientation Social policy Declaration of attitude

55. Non-financial benefits of strategic management includes all of the following EXCEPT: Select correct option:

Better awareness of external threats Enhanced awareness of threats Reduced resistance to change Increase in sales

#### 56. Which of the following statements is NOT correct about a mission statement?

Select correct option:

It contains the definition of the company's business It is called the picture of a company's future. It is a statement containing the company's major goals It is known as statement of the corporate philosophy

- 57. Which of the following identified that "strategic management encourages forward thinking, favorable attitudes towards change and discipline to the management of business"? Select correct option:
- Greeley Greenly Greenley Greenwich
- 58. Which of the following statement is referred to 'Price fluctuation'? Select correct option:

Decrease in prices Increase in prices Fluctuation in the prices of a particular commodity Fluctuation in general price level

59. Which component of a mission statement addresses the firm's distinctive competence or major competitive advantage? Select correct option:

Technology Philosophy Customers Self-concept

60. Which of the following step in the strategic development process involves mobilizing employees and managers to put strategies into action?

Select correct option:

### Formulating strategy Strategy evaluation

Implementing strategy Strategy planning

#### 61. Which of the following groups represents the stakeholders of a company?

Select correct option:

The owners of the company

**The people who purchases the shares of the company** The people who have a special stake or claim on the company Are the people who are in the management a company

#### 62. Identify the stages of strategic management process in a precise sequence. Select correct option:

Strategy evaluation, strategy formulation & strategy implementation Strategy evaluation, strategy implementation & strategy formulation Strategy formulation, strategy implementation & strategy evaluation Strategy implementation, strategy evaluation & strategy formulation 63. Internal analysis involves gathering and analyzing the information about all areas of a firm EXPECT:

Select correct option:

Research nad development Management information system Marketing **Competitors** 

#### 64. The mission statement answers which of the following question?

Select correct option:

#### What is our business?

How can we improve ourselves? What do we want to become? Who are our stakeholders?

#### 65. Ethnic balance is affected due to which of the following?

Change in ethnic values Awareness of ethnic norms **Migration of the people towards different areas** Introduction of new laws relating to ethnicity

### 66. Different types of consumers are created due to new trends, which in turn require which type of products?

Select correct option:

Different products Different services Different strategies All of the given options

67. During which stage of strategic management, firm's specific internal strengths and weaknesses are determined? Select correct option:

**Formulation** Implementation Evaluation Feedback

### 68. Strategist is an individual who is involved in the strategic management process, thus may be known as:

Select correct option:

Member board of director President Division manager All of the given options

#### 69. Strategy formulation stage includes all of the following EXCEPT:

Vision and mission Strength and weakness **Opportunities and threats** Annual objectives

70.

**Principles of conduct that guide decision-making are known as:** Select correct option:

Human rights Business ethics The constitution Social responsibility

#### 71.

Assessment of competitive rivalry does NOT include an understanding of which of the following?

Select correct option:

Mergers and acquisition in industry Market growth rates Exit barriers and operational efficiency of competitor The management structure of an organization

## 72. What is the range for a firm's total weighted score in an External Factor Evaluation Matrix?

- 0 to 5
- 0 to 4
- 1 to 5
- 1 to 4

73.

**The purpose of an external audit is to prepare a list of which of the following?** Select correct option:

Opportunities and weaknesses Threats and strengths **Opportunities and threats** Strengths and weaknesses

74. Which of the following statement is TRUE about a Vision statement of a company? Select correct option:

#### It concentrates on future

It defines the customers It identify critical processes It informs about the desired level of performance

75. : In the process of developing a mission statement, which of the following is CORRECT? Select correct option:

To involve as few managers as possible **To involve as many managers as possible** To involve upper-level management only To involve the board of directors only

76. Where an organization takes into account the effect of its strategic decisions on the society, the firm is taking care of which of these?

Select correct option:

Corporate governance Business policy Business ethics Social policy

77. which of the follwoing are the guidelines of decision making? Select correct option: Laws Rules **Policies** Goals

78. Local, state, and national elections, world oil, currency, and labor markets, number of patents, special tariffs are the examples of which one of the following? Select correct option:

Economic forces Social, cultural and, demographic forces **Political, governmental, and legal forces** Competitive forces

79. Which of the following can be best described as short-term in nature?

Select correct option:

Mission statements Annual objectives Strategies Vision statement

**80.** which of the following are the factors that concern the nature and direction of the economy in which a firm operates?

Select correct option:

Technological Ecological Social Economic

81. Which of the following arise when a company can take advantage of conditions in its environment to formulate and implement strategies that enable it to become more profitable? Select correct option:

elect correct option

Strengths Opportunities Weaknesses Threats

82. Which statement is CORRECT about strategic-management process? Select correct option:

It occurs once a year It is a continuous process It applies mostly to large business It applies mostly to small businesses 83. The organizations that conduct business operations across national borders are known as which of the following?

Select correct option:

Domestic firms **Multinational corporations** Parent companies Franchises

84. Which of the following is the greatest advantage of international operations? Select correct option:

Reduced tariffs and taxes Access to global business practices Gaining new customers Less-intense competition

85. : Which of the following is not a strategy-implementation activity? Select correct option:

Long term goals and objectives pg 4 Developing strategy supportive culture Redirecting marketing efforts Developing and utilizing information system

86. The mission statement answers which of the following question? Select correct option:

What is our business? How can we improve ourselves? What do we want to become? Who are our stakeholders?

87. Where an organization takes into account the effect of its strategic decisions on the society, the firm is taking care of which of these?

Select correct option:

Corporate governance Business policy Business ethics Social policy

88. Which of the following is best identified as a statement that presents "a firm's big picture statement, describing a desired end-state, general in scope, and not restrictive"?

Select correct option:

Corporate philosophy statement Company creed Vision statement Mission statement

#### 89. social factors that affect a firm involve all of the following EXCEPT:

Attitudes of people in the external environment Lifestyles of people Per capita income Values and beliefs of persons outside the firm

### **90.** A Good mission statement identifies the utility of a firm's products to its customers"; which of the following represents this statement?

Organization's philosophy Social policy Declaration of attitude Customer orientation

#### 91. Principles of conduct that guide decision-making are known as:

Select correct option: Human rights Business ethics sure page no 14 The constitution Social responsibility

#### 92. Which one of the following is NOT a key external force?

Select correct option: Social responsibility Ozone reduction sure page no 28 Company management Energy conservation

#### 93. Which of the following groups represents the stakeholders of a company?

Select correct option:

The owners of the company The people who purchases the shares of the company **The people who have a special stake or claim on the company page no 23** Are the people who are in the management a company

94. Question # 8 of 15 (Start time: 01:49:39 AM) Total Marks: 1 Strategist is an individual who is involved in the strategic management process, thus may

#### be known as:

Select correct option: Member board of director **President page no 6** Division manager All of the given options

#### 95. Intuition is based on all of the following factors EXCEPT:

Select correct option: Past experiences Judgments Uncertaintiespg 5 Feelings

96. What are historical narratives describing the unique accomplishments of a group and its leaders, usually in heroic terms?

Select correct option:

Rites Sagas page no 51 Stories Myths

**97.** Strategic management is the art and science of formulating, implementing and evaluating cross-functional decisions which is usually done by all of the following EXCEPT: Select correct option:

Chairman of the company Board of directors Chief executive officer Marketing officer

98. Non-financial benefits of strategic management includes all of the following EXCEPT: Select correct option:

Better awareness of external threats Enhanced awareness of threats Reduced resistance to change Increase in sales

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99. Question # 2 of 15 (Start time: 12:05:05 PM) Total Marks: 1 Which of the following is an example of a narrow mission? Select correct option:

We sell packaged pineapples The firm deals in beverages Stationery is our product Company manufactures food items

#### 100. Question # 3 of 15 (Start time: 12:05:47 PM) Total Marks: 1 Which of the following marketing entity is NOT an intermediary? Select correct option:

Brokers Agents Producer Vendors

101. Question # 4 of 15 (Start time: 12:06:25 PM) Total Marks: 1 "A Good mission statement identifies the utility of a firm's products to its customers"; which of the following represents this statement? Select correct option:

Organization's philosophy Customer orientation

Social policy Declaration of attitude

102. Question # 5 of 15 (Start time: 12:07:31 PM) Total Marks: 1 Where an organization takes into account the effect of its strategic decisions on the society, the firm is taking care of which of these? Select correct option:

Corporate governance Business policy Business ethics Social policy

103. Question # 6 of 15 (Start time: 12:08:22 PM) Total Marks: 1 All of the following are the key opportunities or threats in external environment because of Political, Govt. & ILegal force EXCEPT: Select correct option:

Tax rates Trust in government **Pak-India relationships** Patent laws

104. Question # 7 of 15 (Start time: 12:09:50 PM) Total Marks: 1 Which of the following is the decision support role of management information system? Select correct option: Processing marketing records into marketing plans Allowing users to ask "What if" questions Recording and storing such human resource records Processing operations records into production schedules

#### 105. Question # 8 of 15 (Start time: 12:10:48 PM) Total Marks: 1 All of the following would represent possible threats to the ABC Company EXCEPT which one of the following? Select correct option:

Entrance of new competitors **Improved buyer or supplier relationships** New or revised regulations Slow industry/market growth

#### 106. Question # 9 of 15 (Start time: 12:12:00 PM) Total Marks: 1 Strategy formulation stage includes all of the following EXCEPT: Select correct option:

Vision and mission Strength and weakness **Opportunities and threats** Annual objectives

#### 107. Question # 10 of 15 ( Start time: 12:12:17 PM ) Total Marks: 1 The mission statement answers which of the following question? Select correct option:

#### What is our business?

How can we improve ourselves? What do we want to become? Who are our stakeholders?

#### 108. Question # 11 of 15 ( Start time: 12:13:09 PM ) Total Marks: 1 Ethnic balance is affected due to which of the following? Select correct option:

Change in ethnic values Awareness of ethnic norms **Migration of the people towards different areas** Introduction of new laws relating to ethnicity

109. Question # 12 of 15 (Start time: 12:14:23 PM) Total Marks: 1 What refers to a strategy of seeking ownership of or increased control over a firm's competitors? Select correct option: Conglomerate diversification Backward integration Horizontal integration Concentric diversification

110. Question # 13 of 15 (Start time: 12:15:19 PM) Total Marks: 1 Which of the following directs at developing new products before competitors do at improving product quality or at improving manufacturing processes to reduce costs? Select correct option:

Marketing Opportunity analysis **Research and development** Management

#### 111. Question # 14 of 15 ( Start time: 12:16:23 PM ) Total Marks: 1 Which of the following describes a differentiation strategy? Select correct option:

Higher quality products or services than competitors Innovation of products or services greater than competition Providing different products with competences **Offering unique products that are widely valued by customers** 

#### 112. Question # 15 of 15 (Start time: 12:16:52 PM) Total Marks: 1 Reasons due to which some firms do "No Strategic Planning" incorporate all of the following EXCEPT: Select correct option:

Wastage of time Fire-fighting Content with success **Privileged reward structures** 

## **113.** managers move up the organization, they perform which of the management function more?

Select correct option: Leading Controlling Organizing Planning

## **114.** Developing a vision and a mission statement is important because of the following reasons EXCEPT:

Select correct option: They are useful for large firms only They establish organizational culture **They are the basis for allocating resources** They translate objectives into work structure

Armaan: c

## **115.** Corporate social policy should be designed and articulated during which phase of strategic management?

Select correct option: Implementation Formulation Evaluation Management

#### 116. Selling includes all of the following marketing activities EXCEPT:

Select correct option: Advertising **Pricing** Sales promotion Customer relations

Armaan: b

117. Which of the following best describes this statement; "a Systematic and ethical process for gathering and analyzing information about the competition's activities and general business trends to further a business' own goals"?

Select correct option: External assessment Industry analysis **Competitive intelligence program** Business ethics

Armaan: c?

# 118. Din Mohammad, a farmer sells his crops at the local market rather than to a distribution center. This action of Din Mohammad comes under which of the following?

119. Select correct option:Backward integrationProduct developmentForward integrationHorizontal integration

# **120.** The general conditions for competition that influence business firms, which provide similar products and services is known:

Remote environment International environment External environment Industry environment

Armaan: c

### 121. Which marketing function includes test marketing?

**122.** Select correct option:

Selling products/services

Customer analysis

**Product/service planning** 

Distributing

123. Which of the following describes a differentiation strategy?

124. Select correct option:

125. Higher quality products or services than competitors

Innovation of products or services greater than competition

Providing different products with competences

Offering unique products that are widely valued by customers

#### 126. A planned activity aimed at discovery of new knowledge with the hope of developing new or improved products and services and translation of its findings into a plan or design of new or improved products and services is known as:

127. Select correct option: Marketing Research and development Production Management information system

### 128. Which of the followings best describes the Horizontal integration?

### **129.** Select correct option:

A firm takes over a supplier

A firm takes over a distributor

A firm takes over a competitor

A firm takes over a manufacturer

### **130.** To whom a planning horizon of two to five years applies?

131. Select correct option:

**Top management** Middle management Lower management All levels

### 132. 9:51 **PM** Which type of trend can be exemplified by the increase in average level of education in a society? Select correct option:

Social Economic Cultural Technologica

# 133. Which one of the following is NOT a basic mission of a competitive intelligence program?

### Select correct option:

To provide a general understanding of an industry To provide a general understanding of a company's competitors **To identify industry executives who could be hired by the firm** To identify potential moves a competitor might make that would endanger a firm

# 134. Which of the following step in the strategic development process involves mobilizing employees and managers to put strategies into action? Select correct option:

**Formulating strategy** Strategy evaluation Implementing strategy Strategy planning

### **135.** All of the following fall under Pricing decisions EXCEPT: Select correct option:

Discounts Credit terms Markups Dealer relations

# 136. Rehman industries is analyzing the technological forces for the firm which may provide it opportunities and threats for which of the following stage/s of strategic management process?

Select correct option:

Strategy formulation Strategy implementation Strategy evaluation All of the given options

#### 137. Identify the stages of strategic management process in a precise sequence. Select correct option:

Strategy evaluation, strategy formulation & strategy implementation Strategy evaluation, strategy implementation & strategy formulation Strategy formulation, strategy implementation & strategy evaluation Strategy implementation, strategy evaluation & strategy formulation

### 138. Which one of the following area can be the weakness of a firm? Select correct option:

#### **Changing lifestyle**

High oil prices Ineffective Marketing Increasing pollution

### 139. The benefits of horizontal integration include all of the following EXCEPT: Select correct option:

Cost reduction Diseconomies of scale **Reduction in competition** Synergy

140. Which of these strategies is effective when the number of suppliers is small and the number of competitors is large? Select correct option:

Select contect option.

Conglomerate diversification Forward integration **Backward integration** Horizontal diversification

### 141. Lack of access to key distribution channel indicates which of the following? Select correct option:

Strength Weakness Opportunity Threat

142. Assigning a rate=2 in IFE matrix indicates what? Select correct option:

A major weakness

A minor weakness A minor strength A major strength

#### 143. Assigning rating 3 to an internal factor in IFE matrix indicates what? Select correct option:

Major weakness Minor weakness Minor strength Major strength

### **144.** Which group would be classified as a stakeholder? Select correct option:

Communities

Banks Suppliers All of the given options

145. To whom a planning horizon of two to five years applies? Select correct option: Top management Middle management Lower management All levels

 146. According to Porter, which strategy offers products or services to a small range of customers at the lowest price available on the market?
 Select correct option: Low cost
 Best value

Cost focus Differentiation

147. All of the following are the key questions that can reveal internal strengths and weaknesses in the management department EXCEPT:

Select correct option:

Is the organization's structure appropriate? Are reward and control mechanisms effective? **Are the organization's products positioned well?** Does the firm use strategic management concepts

#### 148.

Which of the following can reveal the demographic characteristics of an organization's customers?

Select correct option: Customer profiling

Test marketing Market development The vision statement

#### 149. A system of several rites connected with a single occasion or event is known as: Select correct option:

Myth Ceremonial Saga Legend

150. In Competitive Profile Matrix, the rating 4 indicates what? Select correct option:

Major weakness Major strength Minor strength Minor weakness

- 151. Integration strategies allow a firm to gain control over all of the following EXCEPT: Select correct option:
  - Distributors Investors Suppliers Competitors
- 152. As managers move up the organization, they perform which of the management function more?

Select correct option: Leading Controlling Organizing Planning

153. A planned activity aimed at discovery of new knowledge with the hope of developing new or improved products and services and translation of its findings into a plan or design of new or improved products and services is known as:

Select correct option: Marketing Research and development Production Management information system

### 154. Which of the following refers to determining the best capital structure for the company?

Select correct option: Restructuring decisions Financing decisions Strategic decision Investment decision

155. Internal analysis involves gathering and analyzing the information about all areas of a firm EXPECT:

Select correct option: Research nad development Management information system Marketing Competitors

156. Which of the following arise when a company can take advantage of conditions in its environment to formulate and implement strategies that enable it to become more profitable?

Select correct option: Strengths Opportunities Weaknesses Threats

# 157. Which of the following can be considered one of the factors of external opportunities and threats of an organization?

Select correct option: Production/ operations Research & development Competitive trends Management information system

# 158. Identify the term that is known as a "mean of providing guidance to actions and procedures, including how resources are to be allocated and how tasks assigned to the organization might be accomplished".

Select correct option: Aspirations Objectives Policies Goals

# 159. Of the following, which one would NOT be considered one of the components of a mission statement? Select correct option:

The target market for XYZ is oil and gas producers as well as producers of chemicals XYZ shall hire only those individuals who have with sufficient educational levels so as to be of

benefit to our customers

The customers of XYZ shall include global and local consumers of gas and oil products and domestic users of nontoxic chemicals

The technologies utilized by XYZ shall focus upon development of alternative sources of gas and oil so as to remain competitive within the industry

### 160. Which of the following refers to a functional support role of an information system? Select correct option:

What if...?" questions What is the capacity of plant? What do we do? What if tax rate increases by 10%?

## 161. Which of the following categories of ratios includes return on total assets and return on stockholders' equity as its types?

**Profitability** 

- Leverage
- Growth

Liquidity

# 162. Buyers can exercise high bargaining power over their suppliers under which one of the following conditions?Select correct option:

#### When there are many good substitutes of raw material

There are few buyers in the market They have few suppliers to choose from There is a high concentration of suppliers

## 163. The analysis of industry's major competitors' strengths may give an insight of which one of these?

Select correct option:

Key threats for the firm Key opportunities for the firm **Both opportunities and strengths for the firm** None of the given options